

# ANNUAL REPORT 2016



## KEY FIGURES

	2016	2015
<b>Net result (x EUR million)</b>		
Net revenue	825.0	809.1
EBITDA	194.9	185.0
Net result	128.9	90.9
<b>Balance sheet (x EUR million)</b>		
Investment property	5,671.2	5,642.6
Shareholders' equity	1,351.5	1,285.6
Lease obligations	2,803.2	2,868.9
Net debt	1,095.8	1,152.5
<b>Cash flows (x EUR million)</b>		
Operating activities	202.8	193.9
Investment activities	-74.5	-59.1
Financing activities	-155.4	-210.9
Movement in cash and cash equivalents	-27.1	-76.1
<b>Business volume</b>		
FTEs	2,152	2,180
Parking facilities	6,343	6,195
Parking spaces	871,449	864,450
Ratio:		
- legally owned	5%	5%
- ground leases and concessions	11%	11%
- protected leases	5%	5%
- other leases	50%	49%
- managed	29%	30%
<b>Shareholders' result</b>		
Net result	128.9	90.9
Direct equity movements	-37.0	39.6
<b>Ratios</b>		
Interest coverage ratio	4.3	3.3
Net bank debt / EBITDA	5.6	6.1