CONTENTS

ABOUT US	4
l Performance highlights	6
I Key figures	8
l Profile	9
EXECUTIVE BOARD REPORT	12
I Message from the board	14
l External analysis	20
Our strategy	24
Review of business	28
I Corporate social responsibility	40
l Future outlook	43
CORPORATE GOVERNANCE	46
l Risk Management	48
Codes & standards	55
SUPERVISORY BOARD REPORT	58
ANNUAL ACCOUNTS	64
I Consolidated balance sheet as per 31 December	er 67
I Consolidated income statement	69
I Consolidated statement of comprehensive incom	ne 70
I Consolidated statement of changes shareholders' equity	in 71
I Consolidated statement of cash flows	73
Notes to the consolidated annual accounts	74
I Company balance sheet as per 31 December	118
I Company profit and loss account	120
Notes to the company annual accounts	121
OTHER INFORMATION	132
GLOSSARY	138

CONSOLIDATED INCOME STATEMENT

(x EUR million)	Notes	2016	2015
Net revenue	18	825.0	809.1
Variable rent component		-156.3	-148.9
Interest expenses related to rent obligations	14	-169.5	-153.6
Movement rent obligo component in leased properties	6	-45.4	-63.3
Expenses investment property operational and financial lease		-371.2	-365.8
Other operating expenses investment property		-113.7	-115.9
Wages and salaries		-100.4	-98.5
Social security premiums		-19.2	-19.4
General expenses		-25.6	-24.5
Operational result before depreciation		194.9	185.0
Depreciation and amortisation		-11.1	-10.1
Operational result		183.8	174.9
Financial result	19	-44.3	-63.3
Result from participating interests		-0.2	-0.1
Direct result before taxes		139.3	111.5
Taxes	22	-53.9	-20.7
Direct result after taxes		85.4	90.8
Revaluation result investment property	6	61.9	4.2
Impairment other intangible fixed assets		-	-0.6
Movement in fair value of interest derivatives		10.3	22.7
Amortisation hedging reserve interest derivatives		-10.1	-31.0
Other valuation results	21	2.7	4.5
Indirect result before taxes		64.8	-0.2
Taxes	22	-21.3	0.3
Indirect result after taxes		43.5	0.1
NET RESULT		128.9	90.9
Attributable to:			
Equity holders of the Company		128.9	90.9
Non-controlling interests		-	-
NET RESULT		128.9	90.9