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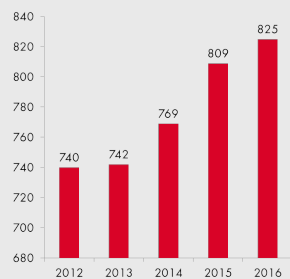
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# PERFORMANCE HIGHLIGHTS

## Financial

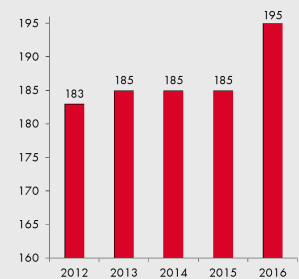
**EUR 825.0 million**

**Net revenue (x EUR million)**



**EUR 194.9 million**

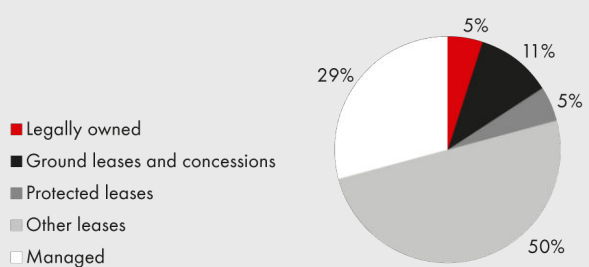
**EBITDA (x EUR million)**



## Operational

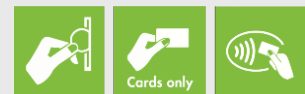
**871,449**

**Parking spaces**



**EUR 202.8 million**

**Cash flows from operating activities**



**2,152**

**Full-time employees**



## Other

**4.3**

**Interest coverage ratio**

In 2015: 3.3 (the minimum is set at 2.0)

**5.6**

**Net bank debt / EBITDA ratio**

In 2015: 6.1 (the upper limit is set at 7.0). The decrease to under 6.0 results in a lower spread on

**3.7%**

**Interest rate percentage on loans**

In 2015: 4.4%. The decrease results in a significant drop of the cost of financing.

**EUR 5,671.2 million**

**Investment property**

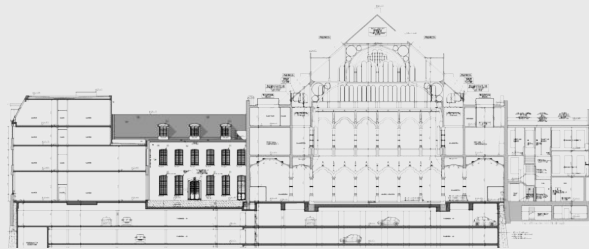
The Q-Park investment property portfolio includes long-term positions that generate predictable cash

## Car parks under construction

### Handelsbeurs - tender won

Antwerp - Belgium

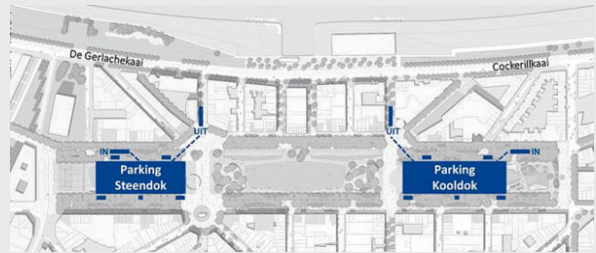
On Monday 23 May 2016, renovation work commenced on the Handelsbeurs in Antwerp.



### Zuiderdokken - tender won

Antwerp - Belgium

From 2019, the Gedempte Zuiderdokken area will provide underground parking spaces.



## City leadership

### City of Toulon - city tender won

Toulon - France

Q-Park will be responsible for upgrading and operating 10 of the city centre's 12 car parks.



### Hasselt - acquired 4 car parks

Hasselt - Belgium

Operating the Dusartplein, Molenpoort, Parking TT (TweeTorenwijk) and Luikerpoort.



## Knowledge & Operational leadership

### Inaugural symposium

The future of paid parking

Discussing impact of the Internet of Things, Autonomous Vehicles and the sharing economy.



### Back-office functionality

Multichannel Parking Platform

Expanding functionality of our proprietary system, progressing towards a Multichannel Parking Platform.

